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# Assignments, Details, and Transfers

# Officer Use and Management

\*This regulation supersedes AE Regulation 614-2, 11 October 2002.

For the CG, USAREUR/7A:

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**Summary.** This regulation provides policy and procedures for the use and management of officers in the Army in Europe.

**Summary of Change.** This revision incorporates policy on assigning Army Acquisition Corps (51 series) officers (para 11).

**NOTE:** This regulation is under revision to incorporate policy and information on the new personnel system (eMILPO). The revision is tentatively scheduled for publication in the summer of 2004.

**Applicability.** This regulation applies to organizations that requisition officer assignments from 1st Personnel Command (app B).

**Supplementation.** Organizations will not supplement this regulation without USAREUR G1 (AEAGA-X) approval.

Forms. AE and higher-level forms are available through the Army in Europe Publishing System (AEPUBS).

**Records Management.** Records created as a result of processes prescribed by this regulation must be identified, maintained, and disposed of according to AR 25-400-2. Record titles and descriptions are available on the Army Records Information Management System Web site at <a href="https://www.arims.army.mil">https://www.arims.army.mil</a>.

**Suggested Improvements.** The proponent of this regulation is the USAREUR G1 (AEAGA-X, DSN 379-6260). Users may suggest improvements to this regulation by sending DA Form 2028 through the USAREUR G1 (AEAGA-X), Unit 29351, APO AE 09014-9351, to 1st Personnel Command (AEUPE-OPMD), Unit 29058, APO AE 09081-9058.

**Distribution.** B (AEPUBS).

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# SECTION I GENERAL

## 1. PURPOSE

This regulation prescribes policy and procedures for the use and management of basic branch officers assigned to the Army in Europe. Special branch officers (Chaplain, Judge Advocate General, Army Medical Department) are not discussed in this regulation.

#### 2. REFERENCES

Appendix A lists references.

## 3. EXPLANATION OF ABBREVIATIONS AND TERMS

The glossary defines abbreviations and terms.

# 4. RESPONSIBILITIES

- a. The United States Army Human Resources Command (HRC) selects officers for a control specialty (CS). An officer's designated CS normally will not be changed during an officer's first year in the Army in Europe.
  - b. The USAREUR G1 is responsible for officer personnel management.
- c. The Commander, 1st Personnel Command (1st PERSCOM), is responsible for the operation of the Officer Personnel Management System (OPMS). Appendix B lists organizations that requisition officer assignments from 1st PERSCOM. Assignment and management of officers will be guided by the OPMS. The objectives of the OPMS are to—
  - (1) Assign officers according to their training, skills, and interests in order to meet Army requirements.
  - (2) Enhance the motivation and professional development of the officer corps.
- d. Commanders will consider the needs of the Army and Army in Europe, and the career development and preference of individual officers when making assignments.

## 5. OFFICER DISTRIBUTION PLAN

a. The officer distribution plan (ODP) allocates available officers to commands in the European theater based on projected fill percentages. For example, if the Army in Europe is projected to receive 90 percent of its authorized lieutenant colonels, the ODP will show a fill at 90 percent in that grade, or as close as possible, for every command and organization authorized lieutenant colonels. Exceptions will be made only when approved by the CG, USAREUR/7A.

- b. HRC will provide information on projected officer authorizations through the USAREUR G3 to Headquarters, 1st PERSCOM (AEUPE-OPMD). Headquarters, 1st PERSCOM, then prepares the ODP based on this projection.
- c. Commanders may recommend modifications to the ODP based on operational priorities or regulatory requirements. Approval of these recommended modifications will depend on the Army in Europe obtaining a revised ODP from HRC or changing support to other organizations in the European theater. This does not include units that the CG, USAREUR/7A, has determined will be maintained at certain fill levels. The CG, USAREUR/7A, will approve the final ODP.

#### SECTION II

#### ASSIGNMENT POLICY AND PROCEDURES

#### 6. PRIORITIES AND GUIDELINES

- a. Each battalion will have at least one major assigned. The priority for assignment of majors will be to executive officer (XO) positions. Requisitioning organizations should make sure that battalion commanders who also serve as installation coordinators have the number of majors authorized when possible.
- b. Area support groups (ASGs) and base support battalions (BSBs), under the authority of the United States Army Installation Management Agency, Europe Region Office, are the primary operators of life-support systems in the European theater. The objective of assigning officers to ASGs and BSBs is to maintain officer quantity and quality equal to that found in tactical units. This objective is based on the principle that quality of life is a major contributor to readiness to go to war. This objective will be a matter of interest during general and command inspections.
  - c. According to AR 600-20, officer management will provide—
- (1) Equal opportunity and treatment of soldiers and their families regardless of race, color, religion, sex, or national origin.
  - (2) An environment free of sexual harassment.
  - d. Officers will be allocated based on requirements, qualifications, and the ODP.
  - e. Assignment diversions will be held to the minimum. The following guidelines will apply when diversions are required:
- (1) An officer will be notified personally by telephone or e-mail if a diversion is necessary within 60 days before the assignment date.
  - (2) Diversions must not occur if they will result in degradation of travel status unless the diverted officer agrees.
  - (3) All units involved will be notified if an officer is diverted.
- f. The CG, USAREUR/7A, is the approval authority for assignments of former brigade and battalion commanders. The following procedures will be followed for assignments:
  - (1) The Commander, 1st PERSCOM, will—
- (a) Maintain a roster of brigade and battalion commanders who will not have completed a full outside continental United States (OCONUS) tour when they relinquish command.
- (b) Coordinate assignments for former brigade and battalion commanders with HQ USAREUR/7A staff principals and commanders in the Army in Europe.
- (c) Coordinate and schedule quarterly briefings with the CG, USAREUR/7A, and the USAREUR G1. These briefings will present the status, proposed assignments, and personnel actions on colonels, promotable lieutenant colonels, and former battalion and brigade commanders for CG, USAREUR/7A, approval.
- (d) Provide the quarterly briefing schedule to the HQ USAREUR/7A staff and to commanders in the Army in Europe.

- (e) Provide briefing results in writing or by telephone when an action is critical.
- (2) Requests for personnel actions will be sent through command channels to 1st PERSCOM (AEUPE-OPMD-CM), Unit 29058, APO AE 09081-9058. These requests will be justified and include—
  - (a) The length of time the officer has been in the European theater.
  - (b) The officer's present and past positions and organizations.
  - (c) The action requested.
  - (d) Other supporting information.
- (3) Promotable lieutenant colonels will be assigned and managed in the same manner as colonels. Selection for promotion to colonel, however, does not require a move. A shortage of colonels may cause promotable lieutenant colonels to be moved to fill colonel positions. Lieutenant colonels may be reassigned even if an intratheater transfer is required.
- (4) In keeping with HQDA guidelines, a colonel normally will not serve in a lieutenant colonel position after the effective date of promotion to colonel, and a battalion commander will not continue in command after the effective date of promotion to colonel. Requests for exceptions to this policy must be submitted to the Colonel's Assignment Division, 1st PERSCOM, or to HRC when HRC is the approval authority.
- (5) Former brigade commanders normally will not be released for reassignment without completing a full tour OCONUS. These officers will be considered for valid colonel requirements, regardless of the requirement for an intratheater transfer. Each request for reassignment out of Army in Europe will be processed separately and evaluated on its merits. The CG, USAREUR/7A, is the approval authority for release of former brigade commanders from the Army in Europe.
  - g. Every effort will be made to allow corps and division commanders to select their chiefs of staff and G3s.

## 7. PROFESSIONAL DEVELOPMENT

- a. Officer professional development (OPD) and utilization policy in the European theater is designed to branch-qualify officers early in their tours and to help prepare them for subsequent assignments. This policy is particularly important for majors and captains who will subsequently be assigned to higher-level staffs at the Seventh Army Training Command (7ATC) Combat Maneuver Training Center or Warrior Preparation Center.
- b. Officers must be allowed to serve in varied assignments, with strong emphasis on branch for captains and lieutenants and on primary military occupational specialty (MOS) for warrant officers (WOs). Assignments must meet the individual's professional development needs.
- c. Commanders and personnel managers must be thoroughly familiar with DA Pamphlet 600-3 and DA Pamphlet 600-11. Commanders must understand the need for career development of officers assigned to their units. Officers should be given the opportunity to gain and maintain proficiency in their branches and functional areas.
- d. A second lieutenant's first assignment should be as a platoon leader or in an equivalent troop-oriented position. After at least 12 months, second lieutenants may be moved to a staff assignment at brigade or lower (unless a specific authorization exists at a higher level). The objective is to ensure lieutenants are assigned in their designated branch to learn fundamentals, to enhance professional development, and to prepare them for the Captains Career Course (CCC). Lieutenants will be extended beyond their original date eligible for return from overseas (DEROS) only for operational necessity or to accommodate scheduling at their CCC. Some assignments for lieutenants are too narrow to give them well-rounded knowledge of their career field. Lieutenants assigned to these positions should be given the opportunity to serve in a second assignment to provide broader development during their 3-year tour in the European theater. Examples of narrow assignments are—
  - (1) Specialized positions in ASG and BSB headquarters.
  - (2) Signal and military-intelligence staff positions in a combat-arms battalion.

- e. Captains needing a command position will normally be assigned to a location where a command will become available. Captains can expect to move after 24 months in the European theater to an assignment at a higher-level staff to fill a major's position not supported by ODP or to fill a captain's position. CCC graduates may be assigned to general officer (GO) staffs if branch-qualified captains are not available. These CCC officers can expect to move after 12 to 15 months to compete for branch-qualified command positions. Paragraph 19 provides information on company command policy.
- f. Majors should initially be assigned to an organization in which they can become qualified in their basic branch or functional area. DA Pamphlet 600-3 defines branch qualification for majors. The opportunity to serve on a battalion staff as an S3 or XO is limited, and the requirement varies by branch. Officers selected by HQDA for the operations career field can expect to serve in branch-qualifying positions from 12 to 24 months, depending on their branch. Majors will not be assigned for more than 24 months as an S3, XO, or a combination of both. The priority of assignment as an S3 or XO will go to officers who have reached Military Education Level (MEL) 4.
  - (1) Majors can expect to move to a higher staff assignment after being branch-qualified.
  - (2) V Corps divisions may retain one branch-qualified major to serve as a deputy G3.
- g. A WO will normally spend an entire tour in the same position. Reassignment of WOs for professional development normally is not required unless the WO is promoted and vacant positions at the higher grade exist in theater. A WO's initial assignment will be in an MOS held by the WO unless HQDA has approved assignment outside the MOS. WOs will normally be assigned in a position authorized for their grade or one grade higher. Assignments one grade lower, however, may be made for military necessity.
- (1) When necessary to assign a WO to a position not classified in the WO's primary or additional MOS, a request for such an assignment will be sent through 1st PERSCOM (AEUPE-OPMD) to HQDA. This request must be submitted before the assignment takes effect and will identify—
  - (a) The position to which the individual will be assigned.
  - (b) The current classification of the position (commissioned officer area of concentration or WO MOS).
  - (c) The grade authorized for the position.
  - (d) The duties of the position.
  - (e) The anticipated duration of the assignment.
  - (f) All factors that led to the need for the assignment.
- (2) HQDA will evaluate the request to determine whether or not the assignment is in the best interest of the Army and, when a decision is made, will promptly inform the requesting command by return memorandum of endorsement.
- (3) HQDA concurrence is required to assign the WO to the requested position ((1) above). A remark showing the HQDA concurrence will be entered in the officer evaluation report (OER) of the officer. When a WO is assigned to a commissioned officer position, the appropriate specialty and duty title of the position will also be entered in the OER.

#### 8. BRANCH DETAIL

- a. The purpose of branch details is to ensure that lieutenant combat-arms positions are filled. The length of the detail is 2 years for Finance, Military Police, Ordnance, Quartermaster, Signal, and Transportation Corps lieutenants. Detailed lieutenants in the Adjutant General Corps and Military Intelligence Corps will remain in combat arms for 3 years or until they attend the CCC. Exceptions may be made only with 1st PERSCOM and HRC approval.
- b. When possible, commanders and managers will assign officers detailed for 2 years to an installation that can support an assignment in both combat arms and the officer's basic branch. After completion of their 2-year detail, officers will be reassigned in their basic branch. When authorization or ODP does not support a local reassignment, the officer will be required to relocate with either a low- or full-cost permanent change of station (PCS) move (para 22).
  - c. AR 614-100 provides more information on branch-detail assignments.

#### 9. DISTRIBUTION OF COMMAND AND GENERAL STAFF COLLEGE GRADUATES

- a. The goal of the Commander, 1st PERSCOM, is to ensure that each command in the European theater receives an appropriate share of MEL-4 majors. The Officer Personnel Management Directorate (OPMD), Headquarters, 1st PERSCOM, assigns non-branch-qualified Command and General Staff College MEL-4 majors on a fair-share basis using projected vacancies in branch-qualifying commands.
- b. The OPMD will accept and support, where possible, by-name requests for MEL-4 majors within the limits imposed by the MEL-4 distribution plan.

# 10. ASSIGNING AND MANAGING GRADUATES OF THE SCHOOL OF ADVANCED MILITARY STUDIES PROGRAM

- a. The initial assignments of School of Advanced Military Studies (SAMS) graduates are controlled by the DA G1, HRC, and the SAMS.
- b. Commands receiving direct distribution of SAMS graduates will ensure that graduates complete their internship and are branch-qualified within 24 months after being assigned. SAMS graduates will spend the rest of their tour on the HQ USAREUR/7A staff.

## 11. ASSIGNING ARMY ACQUISITION CORPS (51 SERIES) OFFICERS

#### a. General.

- (1) The Commander, United States Army Contracting Command, Europe (USACCE), will manage the assignment, professional development, and utilization of Acquisition Corps (51 series) officers who are assigned to duty with the USACCE in the field of acquisition and contracting. This includes USACCE personnel deployed to USAREUR-supported contingency operations and missions. This policy—
- (a) Is required to meet theater contracting requirements and to ensure that contracting officers who are placed on orders for acquisition duty by the United States Army Human Resources Command attain certification at the appropriate Defense Acquisition Workforce Improvement Act (DAWIA) level for their grade.
- (b) Will ensure that officers in the field of acquisition and contracting are prepared for future duty assignments of greater responsibility and authority.
- (2) All officers reporting to the European theater with assignment to USACCE will be processed through the 64th Replacement Company, have their orders amended, if necessary, and be immediately released to inprocess at Headquarters, USACCE, and in the community in which they will work. In- and outprocessing facilities servicing the area where the officer is attached will provide all required military assistance to the officer (for example, financial services, personnel-action processing, records, promotions, housing and family relocation assistance).
- (3) For strength-management and administrative purposes, 51-series officers assigned to HQ USAREUR/7A, V Corps, and the 21st Theater Support Command will be assigned by 1st PERSCOM to authorized modification table of organization and equipment (MTOE) and table of distribution and allowance (TDA) positions and attached for duty with the USACCE (unit identification code (UIC) WO5GAA). For continuity and uniformity, all officers will wear the USAREUR patch according to AR 670-1.
- (4) Jurisdiction for USACCE personnel under the Uniform Code of Military Justice (UCMJ) will be according to USAREUR Regulation 27-10 and the Judge Advocate, USAREUR, jurisdictional memorandum.

## b. Responsibilities.

- (1) The USACCE will—
- (a) Retain complete authority over professional-development moves, including moves for contingency operations. The USACCE will maintain a normal rotation of personnel to—

- <u>1</u>. Give them the maximum opportunity for professional development, advanced officer military training, and Defense Acquisition University training.
  - 2. Ensure that theater-Army requirements for qualified contingency contracting officers are met.
- (b) Be responsible for the administration of the Army physical fitness test; M16 and 9-millimeter qualification ranges; common-task and nuclear, biological, and chemical training and testing; and OPD.
  - (c) Report officer attached strength to 1st PERSCOM and the G1s of affected commands each quarter.
- (2) The Commander, USACCE, will senior-rate officers according to the attachment orders and have award-approval authority.

## c. Assignment Policy.

## (1) Newly Acquired Officers.

- (a) Newly acquired officers on 3-year tours and those with more than 12 months remaining on their tour will be attached to Headquarters, USACCE, on orders, and assigned at a regional contracting office. This arrangement will help them meet mandatory DAWIA training and experience requirements. (Training is available in Germany at Rhein Ordnance Barracks in Kaiserslautern and at Sembach Air Base.) Requests for tour extensions and curtailments require a memorandum of endorsement from the Commander, USACCE, and the G1 of the affected command before the request may be sent to 1st PERSCOM.
- (b) 1st PERSCOM will notify the Commander and the S3, USACCE, of newly acquired officers who have more then 12 months remaining on their current tour. This will give USACCE visibility over these personnel and ensure that they have the opportunity to remain overseas and continue their professional development.
- (2) Captains. Captains who arrive in the European theater on their first tour will be assigned, depending on their experience and training, to positions that will allow them to attain DAWIA Level II certification in contracting.
- (a) Captains should first serve as contract specialists and attain DAWIA Level I certification in contracting during their first year. After 6 months in a contracting position, these personnel will be eligible to deploy as contingency contracting officers, and will be authorized to award and administer contracts up to the simplified acquisition threshold.
- (b) After 2 years, captains will attain DAWIA Level II certification in contracting. This certification qualifies them to serve as contingency contracting officers with the authority to award and administer contracts above the simplified acquisition threshold.
- (3) **Majors.** Majors just arriving in the European theater are normally on their second tour in the 51 series and will be assigned, within the limits of the USAREUR Officer Distribution Plan, to a position in USACCE in which they can become branch-qualified. Majors on their first tour in the 51 series will receive training and experience as specified in (2) above

## 12. ARMY EDUCATIONAL REQUIREMENTS SYSTEM

- a. Proper use of officers with advanced degrees in positions validated by the Army Educational Requirements System (AERS) is vital. The AERS program must be managed according to AR 621-108. Emphasis must be placed on—
  - (1) Preparing requisitions for officer replacements for AERS positions.
- (2) Reporting any change in status of AERS officers to 1st PERSCOM (AEUPE-OPMD), Unit 29058, APO AE 09081-9058, within 10 days after the change.
- b. HRC determines AERS assignments based on specific position vacancies. Assignment of AERS officers will be honored by the Army in Europe. Only HRC may approve changes. AR 621-108 states that unauthorized changes of officers from AERS assignments may result in reassignment of the improperly assigned officer and cancellation of the AERS position for which the officer was originally selected.

#### 13. COMMISSIONED AVIATORS

Commissioned officers on their first assignments to flying positions or flying positions that meet the provisions of the Aviation Career Incentive Act of 1974 will not be assigned to nonoperational flying positions without Commander, 1st PERSCOM, approval.

## 14. MARRIED ARMY COUPLES PROGRAM

- a. AR 614-30 and AR 614-100 prescribe guidelines for assigning married Army couples (MACs). HRC will consider requests for collocated assignment before a couple is married and enrolled in the MAC program. Couples must, however, be married and enrolled in the MAC program before collocated assignment orders are issued. Couples marrying after assignment to the European theater should enroll in the MAC program immediately through their servicing personnel service detachment (PSD) and notify 1st PERSCOM.
- b. Maximum effort will be made to assign MACs to locations where they can establish a common household. Such assignments require that an ODP-supported requirement exist or be projected in 6 months for each officer at the proposed duty location.
- c. While the Army strives to reduce separations, MACs share responsibility for pursuing assignments that promote professional development and career progression. In the European theater, MACs normally will be assigned within 50 miles or within 1 hour's drive of each other. Neither soldier will be in the other's rating chain.
- d. AR 614-30 prescribes guidelines for establishing the length of tour and DEROS for MACs. The first arriving officer's DEROS will be extended to coincide with the later arriving spouse's DEROS when the two MAC spouses do not arrive in the European theater together.

#### 15. FROCKING

- a. Department of Defense Directive 1334.2 and AR 600-8-29 prescribe guidance on frocking. The Army's frocking policy is restricted to 1 percent for each grade except colonel and captain. These two grades were increased to 2 percent by the 1998 Defense Authorization Act.
- b. Requests for frocking will be sent to 1st PERSCOM (AEUPE-OPMD), Unit 29058, APO AE 09081-9058, with complete justification according to AR 600-8-29. On receipt of a request to frock, the OPMD will process the request and forward it to HQDA for final approval.
  - c. Any of the following serves as a basis for requesting individual frocking:
- (1) The officer serves in a foreign area in a position with routine duties that require frequent contact with high-level military or civilian officials.
- (2) The interests of the United States and the image of the U.S. Army would be severely jeopardized if the officer is not frocked (for example, officers in joint-command positions).
  - (3) The officer's current grade would severely restrict the officer from performing assigned duties.
- d. The CG, USAREUR/7A, will disapprove requests that do not meet any of the criteria in c(1) through (3) above. If any of the criteria are met, the following requirements must be met for the request to be approved:
- (1) The officer must be on a promotion list approved by the U.S. Senate. This does not apply to frocking first lieutenants to captain.
  - (2) The officer must not be under suspension of favorable personnel actions.
- (3) The request for frocking a departing officer must originate with, or have the concurrence of, the gaining organization.
- e. Commanders, product and program managers, and instructors usually are not frocked, since requests usually exceed allocations, particularly at the colonel level.

- f. If a request to frock is approved, the following applies:
- (1) The officer will not be frocked earlier than 2 days before assuming duties of the higher grade or 2 days before leaving the losing command. AR 600-8-29 provides sample narratives for frocking ceremonies.
- (2) Authority to wear the higher grade will not be recorded in official orders, nor shown on the officer's ID card or official DA photo.
- (3) The officer is not entitled to the pay and allowances of the higher grade. If an officer dies or is injured while in a frocked status, compensation will be based on the officer's actual grade.
- (4) A frocked officer does not accrue seniority for future promotion, nor does time frocked count as time-in-grade served at the higher grade.
- (5) Functions that by law or regulation must be performed by an officer who actually holds a particular grade may not be performed by an officer frocked to that grade, unless specifically permitted by regulation.
  - (6) Officers may continue to wear the grade to which frocked after a PCS unless removed from the promotion list.

# SECTION III ASSIGNMENT OF COMMANDERS

#### 16. BRIGADE- AND BATTALION-LEVEL COMMANDERS

- a. Once a year, the DA Centralized Command Selection System (CCSS) convenes a board to review colonels, lieutenant colonels, and officers promotable to those grades to designate commanders for brigade, battalion, and equivalent commands that are on the command selection list (CSL). Selection for command is made each year for assumption of command the following fiscal year.
- b. HRC provides projected command requirements to 1st PERSCOM before convening the selection board. The OPMD updates the list and coordinates it with commands in the Army in Europe. The coordination process requires—
  - (1) Reviewing command rosters.
  - (2) Identifying command requirements for the next fiscal year.
  - (3) Submitting job descriptions (fig 1) when necessary.
- c. The results of the review and the revised job descriptions submitted by commands in the Army in Europe make up the command requirements for the next fiscal year. The results are sent to HRC.
  - d. The CCSS board will select officers for command based on command requirements and projected vacancies.
- (1) Selected officers will be placed on a roster against specific commands based on the officer's standing on the CCSS board's order-of-merit list. This roster is referred to as "the slate."
- (2) The slate will be briefed to the Army Chief of Staff for approval and then coordinated with the Army in Europe. The OPMD will coordinate the recommended slate with commands. The OPMD will then refer nonconcurrences and requests for exceptions to the recommended slate to the CG, USAREUR/7A.
- e. Commanders of ASGs and BSBs will be selected as part of the CCSS process. Requisitions will not be submitted for ASG and BSB commanders. These positions will be considered during the annual review by the CCSS board.
- f. Command designees will be programmed for command as soon as possible after selection. An intratheater transfer or consecutive overseas tour (COT) may be required for designated officers to assume command. Officers selected for CCSS command have 30 days after notification to decline command. Officers who decline command will not be considered for future CCSS command positions.

Command Category:
Init Designation:
TTOE/TDA:
MACOM:
failing Address: City, APO
IIC:
uthorized Strength:
Init Composition:
enant/Supported Population:
fission and Duties:
Vartime Mission and Duties:
Desirable Prerequisites:
pecial Considerations:
Pate Prepared:
Pate Commander Required:

## \*Figure 1. Job Description for CCSS Board

- g. Officers may request deferment from CCSS command based on the needs of the service or other reasons. Deferrals are normally for 1 year and must be expeditiously processed through the chain of command for approval.
  - h. CCSS boards will select alternate command designees to ensure there are replacements for—
    - (1) Designees who decline command or request deferral.
    - (2) Other unprogrammed command requirements.
- i. Alternate designees will be assigned to command when unexpected requirements occur for which there is no designee. If not assigned to command, alternate designees will be reconsidered with all other eligible officers by later selection boards as long as they remain eligible. An officer will not be designated to command in more than one command category, but may be designated as an alternate in several categories.
- j. CCSS command designees, regardless of present assignment or location, selected to command in the Army in Europe must attend pre-command courses. The gaining command is responsible for coordinating with 7ATC for scheduling designees or commanders for attendance. The 7ATC will provide a fund cite for both the officer and spouse for the Brigade or Battalion Commander Course within 90 days after assuming command. This course is designed to provide command designees or commanders with an orientation to Army in Europe policy and procedures and to identify problems peculiar to the European theater.
  - k. HRC will schedule designees for Pre-command Course Phases II and III based on the projected change of command.

- l. The command tour for brigade and battalion commanders in the European theater is 24 months. Request for garrison-brigade commanders to command longer must arrive at HQDA by mid December of the fiscal year after the officer assumed command and before the CCSS selection board selects a replacement.
- m. Authority for curtailments or extensions of brigade and battalion commanders up to 30 days is delegated to commanders (major general and above) in coordination with 1st PERSCOM. Approvals and requests for command-tour curtailment or extensions that exceed 30 days must be sent to 1st PERSCOM (AEUPE-OPMD-CM), Unit 29058, APO AE 09081-9058. Requests will be reviewed by the CG, USAREUR/7A; those that are approved will be forwarded to HQDA for final approval.
  - n. AR 600-20 prescribes approval authority for appointing acting commanders.

#### 17. COMMAND SELECTION LIST

- a. The CSL is an approved list of unit commands. Colonels and lieutenant colonels who are selected by CCSS boards will be assigned to command positions on the CSL. Provisional units normally are not included on the CSL.
- b. Requests for changes to the CSL will be sent to 1st PERSCOM (AEUPE-OPMD), Unit 29058, APO AE 09081-9058. Requests will include the information shown in figure 2. On receipt of a request, the Commander, 1st PERSCOM, will—
- (1) Coordinate recommended changes with the HQ USAREUR/7A staff office that has functional proponency for the requested unit before sending requested changes to the CSL board.
- (2) Appoint a command selection board to consider recommended changes to the CSL. The board will consist of HQ USAREUR/7A staff principals who are randomly selected as CSL requests are processed. Three members will constitute a quorum. The board normally does not gather to review requests collectively. Members review recommendations individually and return them to the Commander, 1st PERSCOM.
  - (3) On receipt of board recommendations, prepare a staff action summary for the CG, USAREUR/7A.
  - (4) Forward approved requests to HRC and return disapproved requests to the requesting unit.

#### 18. FORMER BRIGADE- AND BATTALION-LEVEL COMMANDERS

- a. Brigade- and battalion-level commanders who complete their command tour before their DEROS will be considered for an intratheater transfer to meet theater Army requirements. Former battalion commanders selected for senior service college (SSC) will have their assignment curtailed, if necessary, to meet SSC scheduling requirements.
- b. The assignment of brigade and battalion commanders will be briefed to the CG, USAREUR/7A, quarterly. The CG, USAREUR/7A, will consider DA requests to release former brigade and battalion commanders before their tour is complete.

### 19. COMPANY COMMANDERS

- a. A captain who needs company command normally will be initially assigned to a location where a command will become available. Captains should begin their company-command tour within 1 year after arriving in the European theater. The captain's senior rater will determine the appropriate length of the command tour; the minimum required length of a tour is 12 months and normally does not exceed 18 months. Ideally the captain will have received two OERs.
- b. The CCC is a prerequisite to company command. If CCC graduates are not available in the European theater, the first general officer in the chain of command can approve a non-CCC graduate being given command of a company.
- c. Second company-command opportunities will be restricted to a division headquarters and headquarters company (HHC), a heavy battalion HHC, or a long-range surveillance detachment. The total time in command for officers who receive this opportunity should not exceed 24 months (12 months in command of a line company and 12 months in a second command).

OFFICE SYMBOL Date

MEMORANDUM FOR 1st Personnel Command (AEUPE-OPMD-CM), Unit 29058, APO AE 09081-9058

SUBJECT: Request for Change to the Command Selection List

- 1. Unit designation and station:
- 2. UIC:
- 3. TOE or TDA number and effective date:
- 4. Authorized grade:
- 5. Position title and position requirement code (PRC):
- 6. Authorized strength (military and civilian):
- 7. Selection considerations:
  - a. Mission:
  - b. Responsibilities (Enter responsibilities that apply to the position, such as those in (1) through (3) below):
    - (1) UCMJ (Article 15 authority and court-martial jurisdiction).
    - (2) Health, welfare, morale, and discipline of assigned military personnel.
    - (3) Organizational responsibilities for operations, training, and readiness.
- c. Organizational structure and relationship to higher, lower, and lateral elements. (*Use an organizational diagram to depict this*).
- 8. Recommended command category: (If it does not correlate to the PRC, explain.)
- 9. Additional supporting rationale:
- 10. Effective dates:
  - a. Date carrier unit (unit awaiting activation) was formed:
  - b. Date of full activation:
  - c. Date commander required:

FOR THE COMMANDER:

Signature Block

\*Figure 2. Request for Change to the CSL

- d. To achieve the Army's goal of sending officers to the CCC before company-level command, the following procedures apply:
  - (1) CCC graduates who have not held a command position will be considered before non-CCC graduates.
- (2) Officers who are not CCC graduates will not be scheduled for command before coordination with the appropriate assignment officer at the OPMD. This coordination will ensure the officer is available to command for the required 12 months. The OPMD will coordinate with HRC to ensure the officer's next assignment is scheduled accordingly.
- (3) Assignment to a CCC, unless declined, is considered firm after the request for orders (RFO) has been issued. The assignment will not be changed except for valid military or compassionate reasons. Officers will send their requests in writing through their chain of command to 1st PERSCOM (AEUPE-OPMD-OA), Unit 29058, APO AE 09081-9058.

# SECTION IV OFFICER STRENGTH

## 20. STRENGTH ACCOUNTING

- a. Assigned and projected strengths for officer-management purposes count nonpromotable officers in their present grade and promotable officers in their promotable grade, except for promotable first lieutenants who are not CCC graduates. They are counted as first lieutenants until promoted. Exceptions may be granted in specific cases, such as when a battalion commander is selected for promotion to colonel. In this case, the officer may be counted as a lieutenant colonel until the date the officer is projected to fill a colonel position. Strengths will be grouped in CS categories for commissioned officers and in control military occupational specialty (CMOS) categories for WOs.
- b. The CS used to account for the commissioned officer inventory also represents the branch or functional area for which each officer is selected and assigned. The CS indicates one or both of the following:
  - (1) The officer was the best-qualified officer available to fill a requisition.
- (2) The officer is being assigned for development and training in the CS. Assignment for this reason will be more frequent in lower grades (second lieutenant through major). Commanders are expected to develop the officer's expertise in the designated CS.
- c. Officers may be assigned to a duty outside their CS to meet changing mission requirements or for professional development. The final accounting of officers is by CS to provide each activity its share of the commissioned officer inventory. Officer assignments outside their CS should be supported by a request for CS change.
- d. Requests for CS changes will be considered according to requirements, the effect on the command, and the officer's professional-development needs. Only HRC may approve CS changes. A CS change may not be appropriate when—
- (1) The change is from an under-aligned to an over-aligned CS, or the change would cause the unit to go below its ODP requirement in that CS.
  - (2) The officer is serving in an AERS assignment.
  - (3) The change places the officer in a third CS.
- e. Requests for CS changes will be submitted in writing to 1st PERSCOM (AEUPE-OPMD-OA), Unit 29058, APO AE 09081-9058, in the format shown in figure 3.
- f. A WO CMOS is the basis for the WO inventory in the European theater. The CMOS represents the MOS for which the WO was selected and assigned based on requisitions submitted. WOs normally should not be assigned outside their CMOS.
- (1) Requests for changes in CMOS may be submitted after the WO has been awarded an MOS by HRC according to DA Pamphlet 611-21.
- (2) Requests for WO CMOS changes will be submitted in writing to 1st PERSCOM (AEUPE-OPMD-OA), Unit 29058, APO AE 09081-9058, in the format shown in figure 3.

OFFICE SYMBOL Date

MEMORANDUM FOR 1st Personnel Command (AEUPE-OPMD-OA), Unit 29058, APO AE 09081-9058

SUBJECT: Request for Control Specialty (CS) Change (Officers) and Control Military Occupational Specialty) (CMOS) (Warrant Officers)

- 1. This is a request to change the CS or CMOS for the following officer:
  - a. Grade and name:
  - b. Social security number:
  - c. Date assigned to the Army in Europe:
  - d. DEROS:
  - e. Basic branch (commissioned officers only):
  - f. Designated functional area or branch (for WOs, PMOS or other MOS):
  - g. Current CS or CMOS:
  - h. Present duty position (MTOE or TDA paragraph and line number and control specialty):
  - i. Justification for change request:
- 2. POC:

FOR THE COMMANDER:

Signature Block

\*Figure 3. Request for Change of CS or CMOS

# 21. OFFICER REQUISITIONS

- a. Around the 10th day of each month, the Commander, 1st PERSCOM, will provide each requisitioning organization monthly data on commissioned and WO strength recapitulations of authorized, ODP, assigned, and projected strengths by grade and skill. Supporting documents will give detailed information on each officer assigned or projected for assignment.
- b. Requisitions for officer replacements are submitted to HQDA four times each year. Instructions on preparing and submitting input for organizations in the European theater will be provided with the appropriate monthly data.
  - c. The Commander, 1st PERSCOM, will-
    - (1) Allocate by-name replacements to requisitioning organizations based on RFO from HRC.
    - (2) Project approved foreign service tour extensions (FSTEs) and intratheater transfers for requisitioning purposes.
- (3) Direct the reassignment of officers from requisitioning organizations when an organization is projected to be over its ODP level and another agency is projected to be under in the same grade and CS.
  - (4) Notify the incoming officer's losing military personnel office of the pinpoint assignment.
  - (5) Notify requisitioning organizations of amendments and revocations of orders when they occur.

#### **SECTION V**

## INTRATHEATER TRANSFER AND TOUR ADJUSTMENTS

#### 22. INTRATHEATER TRANSFERS

- a. Intratheater transfers are moves from one—
  - (1) Command to another in the same geographic area.
  - (2) Geographic area to another.
- b. The three types of intratheater transfers are as follows:
- (1) No-Cost Move. A no-cost move (NCM) is a permanent change of assignment in the same general location. The officer's residence does not change. The officer is not entitled to PCS reimbursement, and the officer's DEROS does not change. NCMs in the European theater are geographically limited to specified "paired communities." AE Regulation 600-8-11 prescribes policy on paired communities. There are two types of NCMs:
- (a) NCM within a requisitioning organization (for example, moves between battalions in the same brigade and geographic area). The requisitioning organization may approve these moves.
- (b) NCM between different requisitioning organizations in the same geographic area (for example, moves from HQ USAREUR/7A in Heidelberg to the 26th ASG in Heidelberg). These are approved by 1st PERSCOM.
- (2) Low-Cost Move. A low-cost move (LCM) is an intratheater transfer that costs \$500 or less. The cost includes per diem, travel, unaccompanied baggage, household goods, and dislocation allowance. The cost may not be waived by the officer and must be included even if the officer elects not to use the entitlement. The officer's DEROS does not change unless the officer moves in conjunction with an FSTE. The two types of LCMs are no change in residence and change in residence ((a) and (b) below).
- (a) When the LCM requires no change in residence, the officer's LCM request must state the location of the officer's household and verify that the reassignment does not require movement of household goods. The officer may elect to remain in present quarters if the new duty station is in a community paired with the community in which the officer resides. AE Regulation 600-8-11 provides information on paired communities. The officer is entitled to 1 day's per diem and the cost of one-way mileage to report to the new duty station.

- (b) When the LCM requires a change in residence, the distance of a move is unlimited. The officer is authorized all entitlements according to the Joint Federal Travel Regulations (JFTR). An estimate of costs associated with PCS entitlements must be verified by the servicing finance and transportation offices and submitted with the LCM request. Generally, only unmarried or unaccompanied officers moving into unaccompanied officer personnel housing (UOPH) (officer quarters (OQ)) would qualify for an LCM, because officers who do not move into a UOPH would be entitled to dislocation allowance. If an officer is entitled to dislocation allowance, the total cost will exceed \$500 and the officer may not make an LCM. Requests for LCMs will include, in addition to finance and transportation cost estimates, a statement that Government quarters (UOPH) are available at the new duty location and that the officer agrees to reside in these Government quarters.
  - (c) There is no time-on-station requirement for an LCM.
  - (d) The officer is not entitled to free-home travel (FHT) in conjunction with an LCM.
  - (e) The officer will remain eligible for a COT at the end of the first assignment after an LCM.
  - (f) The Commander, 1st PERSCOM, is the approval authority for LCMs.
- (g) Requisitioning organizations will ensure coordination has been made with the officer's servicing finance and transportation office. The request for an LCM will include a total-cost estimate. Requests will not be approved without the cost estimate. Appendix C shows sample moving-cost estimates.
- (3) Full-Cost Move. A full-cost move is an intratheater transfer that costs more than \$500. The officer incurs a COT as a result of a voluntary full-cost move. Generally, an overseas tour is 36 months, so the total COT commitment is 6 years. Waivers for the initial, second, or both tours may be requested to curtail tours down to the equivalent of two all-others tours (48 months). The Commander, 1st PERSCOM, may approve voluntary requests that will curtail tours to 48 months of total overseas service. The Commander, 1st PERSCOM, will send approved COT curtailments that will result in a tour length of less than 48 months of total overseas service, and involuntary requests, to HRC. Those disapproved will be returned with appropriate remarks.
  - (a) COT-curtailment requests must be endorsed by a colonel or above.
  - (b) A valid requirement for one of the officer's CS or WO CMOS must exist at the new duty station.
- (c) Officers who move under the provisions of a full-cost intratheater transfer or COT are entitled to FHT to the officer's home of record for themselves and their command-sponsored family members as long as both tours are equal to or greater than two all-others tours (48 months).
- c. Intratheater transfer requests must be submitted through 1st PERSCOM to HRC for approval if any of the following applies:
  - (1) The request is submitted less than 6 months before the officer's DEROS.
  - (2) The officer is on DA-assignment instructions.
  - (3) Approval would cause the Army in Europe to exceed its ODP.
  - (4) The officer is a lieutenant whose service agreement expires before the new DEROS.
  - (5) The officer was not selected for promotion.
  - (6) The officer is on the CGSC, SSC, command selection, or project manager list.
- (7) Approval would result in two PCS moves in 1 fiscal year or one move in less than 12 months at the officer's current location.
- (8) The request is for an intratheater transfer to a non-command account (for example, units from the 5th Signal Command or the 66th Military Intelligence Group).

- d. Intratheater transfer requests will be submitted on DA Form 4187 or using the optimal automated format. Appendix C provides information that must be included in intratheater transfer requests. Requests will be sent through appropriate channels to 1st PERSCOM (AEUPE-OPMD-OA), Unit 29058, APO AE 09081-9058. Intratheater transfer requests should include a memorandum of acceptance (fig C-1) from the gaining unit's personnel officer. Intratheater transfer requests for a waiver of tour length of one or both tours must be endorsed by a colonel or above in the officer's chain of command. For requesting organizations without a colonel or above, the Commander, 1st PERSCOM, will provide the memorandum of endorsement. Appendix C lists the documents required and the approving authority for each type of intratheater transfer.
- e. Intratheater transfer requests should arrive at 1st PERSCOM at least 2 months before the date the officer desires to move and 6 months before the officer's DEROS. Normally it takes 7 to 10 days to process an intratheater transfer at 1st PERSCOM. The remainder of the 2 months is for the officer to arrange for transportation of household goods and to take COT leave. The officer must have orders when reporting to a new duty station.

## 23. FOREIGN SERVICE TOUR EXTENSION

Officers may be involuntarily extended under certain circumstances. The first colonel in the officer's chain of command will review any FSTEs that would result in the officer's serving at the same duty location for more than 6 consecutive years. Commanders of the organizations listed in appendix B or their designated representatives are authorized to disapprove FSTE requests from officers in their organizations without sending the request to 1st PERSCOM. There are two types of FSTEs:

- **a. Involuntary.** AR 614-30, chapter 6, prescribes policy and procedures for involuntary FSTEs.
- **b. Voluntary.** 1st PERSCOM is the approval authority for FSTE requests submitted more than 6 months before the officer's DEROS and before assignment instructions have been published. Extensions may be approved for up to 35 months. If the Army in Europe is over the ODP authorization in the grade and CS, 1st PERSCOM must coordinate approval with HRC
- (1) FSTE requests received less than 6 months before the officer's DEROS must be sent with justification to HRC for approval.
- (2) FSTE requests from promotable first lieutenants and captains who have not graduated from the CCC may result in the cancellation of requisitions for CCC graduates. FSTE requests for these officers should be evaluated for their effect on the organization's pool of CCC graduates needed for company-level command. FSTE requests in this category will be approved only in cases of extreme operational necessity or hardship.
  - (3) Company-grade aviators will not be extended for nonflying assignments.

## 24. FOREIGN SERVICE TOUR CURTAILMENT

- a. AR 614-30 prescribes policy on foreign service tour curtailment (FSTC) requests and exceptions. Officers normally will serve the full tour in the European theater.
- b. Requests for FSTC, regardless of the reason or amount of time requested, must be endorsed by a colonel in the chain of command. When requesting an FSTC, officers must be informed that a curtailment of more than 60 days may result in loss of tour credit.
  - c. Commanders of requisitioning organizations may disapprove FSTCs for officers without 1st PERSCOM involvement.

# 25. CONSECUTIVE OVERSEAS TOUR AND FREE HOME TRAVEL

- a. When an officer elects to serve a second tour in the European theater, the officer is required to complete two overseas tours. Tour length may be waived, but the officer must serve at least 48 months.
- b. FHT is authorized when an officer elects an intratheater transfer with a change in DEROS. FHT is authorized for the officer and the officer's command-sponsored family members to a location not to exceed the distance to the officer's home of record. FHT may be taken only after the end of the first tour and must begin within 1 year after beginning the new tour.
  - c. Officers are not entitled to free or nonchargeable leave.

d. An in-place-consecutive-overseas tour (IPCOT) occurs when an officer executes a COT while remaining in the same geographic location. An IPCOT requires the officer to complete two full tours. There are no provisions for curtailment of either tour. For example, if the tour length is 36 months, the officer must complete 72 months at the same location. Officers who have an approved IPCOT are eligible for FHT for themselves and their command-sponsored family members.

## **26. UNIT INACTIVATIONS**

Officers assigned to units that are inactivated will be reassigned according to DA policy. The policy will dictate the retainability criteria for officers who will remain in theater. Officers retained in theater will be reassigned based on Army in Europe requirements and, when possible, the desires of the officer.

#### 27. UNIT MOVES

Units that move from one duty station to another within theater will move on group orders. The OPMD will publish the unit-movement authorization based on a unit-movement directive issued by the USAREUR G3. Figure 4 is an example. The unit's PSD will publish unit-movement orders. Units will move to the continental United States (CONUS) according to HRC policy.

## 28. OFFICER AVAILABILITY DATE OF DEPARTURE FROM THE EUROPEAN REGION

- a. AR 600-8-105 states that the reporting date for an officer is the date specified in DA assignment instructions. AR 600-8-10 states that leave for PCS moves is normally 30 days. Commanders of losing units may authorize leave in excess of 30 days if justified. The losing commander will release officers in time to permit authorized leave, travel, and temporary duty (TDY), if applicable, to ensure that officers reach their new stations by their reporting date. Based on these regulations, an officer's availability date for departure from the European theater will be based on the reporting date to the next unit of assignment or TDY station, minus the number of days leave approved by the commander, minus the appropriate port-call window. If the availability date established using this method is before or after the officer's DEROS, a separate curtailment or extension is not required.
- b. AR 614-30 authorizes HRC to direct the reassignment of officers 60 days before their DEROS. These reassignments are not considered curtailments, and the officer is given credit for the tour. Based on this policy, DA assignment instructions will serve as the approval for early reassignment.
- c. Occasionally, for high-priority assignments, HRC will issue a stabilization break to reassign an officer before completion of an overseas tour. A curtailment request from the officer is not required under these conditions. The DA assignment instructions will serve as the approval for the early departure.

## 29. CHANGE OF TOUR

- a. A change of tour may result when there is a change in the officer's family status. Examples include—
  - (1) The family does not join the officer in the European theater.
  - (2) A family member is acquired while assigned to the European theater.
  - (3) The family is returned to CONUS early under the advance-return-of-family members policy.
- b. Qualifying reasons for a change of tour are listed in the JFTR and AR 614-30. Change-of-tour requests must include justification and documentation, including copies of the following:
  - (1) The officer's PCS orders to the Army in Europe.
  - (2) Travel orders to and from the Army in Europe for the officer's family members.
  - (3) The officer's marriage license if he or she married while in the European theater.
- c. All requests for change of tour will be sent to 1st PERSCOM (AEUPE-OPMD-OA), Unit 29058, APO AE 09081-9058.

OFFICE SYMBOL Date

## MEMORANDUM FOR COMMANDER (ENTER NAME AND ADDRESS OF UNIT)

SUBJECT: Unit Move, Individual Officer Reassignment Authority for (Unit)

#### 1. References:

- a. AR 614-6, Permanent Change of Station Policy, 7 October 1985.
- b. AR 614-30, Overseas Service, 30 August 2001.
- 2. Under the provisions of AR 614-6, PCS is approved as indicated for the officers in enclosure 1. The PCS is a result of the relocation of (enter unit and UIC) to (location and complete address).
- 3. The report date is indicated on the enclosed roster. Where housing and command decisions allow, an early report date is authorized. This is an essential move; therefore, if quarters are not available within 60 days, families of the officers being moved are authorized to remain in their present quarters until quarters become available at the new unit location.
- 4. Free home travel is not authorized as a result of this move. The date eligible for return from overseas will not be changed for soldiers as a result of this action. The personnel services detachment will ensure that soldiers receiving a full-cost move have at least 12 months and those on a low-cost move have at least 6 months remaining at new location.
- 5. The movement designator code is 8H09. The unit movement-control number is 02-01.
- 6. Contact the Force Management Division, Office of the G3, HQ USAREUR/7A; or the Officer Management Division, Headquarters, 1st Personnel Command, for more information about this move.

FOR THE COMMANDER:

Encl Signature Block

Name	Grade	SSN	DEROS	CS	MDC	Rpt Date
Smith, John	LTC	XXX-XX-XXXX	020728	11 <b>Z</b>	8C01	030220
Davis, James	MAJ	XXX-XX-XXXX	020115	11 <b>Z</b>	8C01	030220
Jones, Robert	CPT	XXX-XX-XXXX	020615	11 <b>Z</b>	8C01	030220
White, David	WO1	XXX-XX-XXXX	021128	915B	8C01	030220

Enclosure to Unit Move, Individual Officer Reassignment Authority for (Unit)

\*Figure 4. Memorandum for Unit Movement

# SECTION VI RELIEF FOR CAUSE

### 30. GENERAL

- a. Relief for cause is an early release from an assignment that is directed by a superior who decides that an officer has failed in his or her performance of duty. The decision to relieve an officer will be made only after careful consideration of the officer's overall performance during the entire period and the organization's mission and welfare, regardless of whether or not disciplinary or other administrative action is appropriate.
- b. Commanders in the grade of captain and above and principal staff officers in the grade of lieutenant colonel and above will not be reassigned before completing their minimum tours, unless curtailed or relieved for cause. The minimum tour goal for a principal staff officer in the grade of lieutenant colonel is 18 to 24 months.
- c. An officer relieved for cause must receive an adverse OER as prescribed by AR 623-105, but the OER will not include any unresolved adverse or derogatory information under investigation.
- d. Only a senior officer in the officer's chain of command may direct a relief for cause. Senior officers who have knowledge of an officer's performance, but are not in the officer's chain of command, may recommend relief to a senior officer in the officer's chain of command. The official recommending relief will document the facts and circumstances leading to the recommendation and provide them to the official to whom the recommendation is made.
- e. In cases involving alleged misconduct, a commander in the officer's chain of command may decide to conduct an investigation under the Uniform Code of Military Justice (UCMJ) or AR 15-6. In these cases, the officer may be temporarily suspended from command until the investigation is completed. The servicing judge advocate should be consulted for advice before suspending an officer from command. The senior commander may reinstate the officer or execute a relief for cause when the investigation is completed.
- f. An investigation under the UCMJ or AR 15-6 is not a prerequisite for relief. When relief for cause is considered based on an informal 15-6 investigation, the referral procedures in AR 15-6 must be followed before the relief is initiated or directed. The relief-for-cause report must be referred to the rated officer as prescribed by AR 623-105.

## 31. PROCEDURES FOR EXECUTING RELIEF FOR CAUSE

- a. Officers being relieved for cause are normally given advance notice and a period of probation. When the misconduct or commission or omission of an act is serious enough, immediate relief may be justified. When the relieving official determines that advance notification is inappropriate, the relief will be executed as prescribed by AR 623-105. The first general officer in the chain of command of the officer to be relieved must give written approval before relieving an officer from a command position (AR 600-20).
- b. When a senior officer in the chain of command believes the performance of an officer, if continued, will result in that officer's relief for cause, the senior officer will notify the officer in writing. This notification may or may not be in conjunction with the formal counseling required by USAREUR Regulation 623-105. This notification will—
  - (1) Be addressed to the officer by name.
- (2) Summarize the reasons relief is contemplated, including specific deficiencies and what is expected of the officer in these areas.
- (3) Establish a probationary period during which the officer will be given an opportunity to demonstrate corrective action. The probationary period normally will be at least 30 days.
  - (4) Summarize previous written and oral counseling, if any.
  - (5) Be signed by the senior officer who is considering taking action to relieve the officer.
  - (6) Require the officer to acknowledge receipt of the notification in writing by a specified date (normally 48 hours).
  - c. After a decision has been made to execute a relief for cause, the following procedures are required:

- (1) When the officer to be relieved is a commander in the grade of colonel or lieutenant colonel, a general officer in the relieved officer's chain of command will notify the CG, USAREUR/7A, by telephone before executing the relief. If the CG, USAREUR/7A, is not available, the XO to the CG, USAREUR/7A, will be notified.
- (2) The official who initiated the relief will inform the officer of the relief either orally or in writing. In cases involving possible violations of the UCMJ, the servicing judge advocate must be consulted. When the initial notification is oral, the relieving official will provide the relieved officer follow-up written notification stating the reasons for relief within 48 hours after oral notification. An OER will then be initiated as prescribed by AR 623-105 and USAREUR Regulation 623-105.
- (3) The commander of a colonel or lieutenant colonel commander being relieved has 72 hours to provide a written summary, a memorandum of intent, and a memorandum of relief notification to 1st PERSCOM (AEUPE-OPMD-CM), Unit 29058, APO AE 09081-9058. The Commander, 1st PERSCOM, will send this information through the USAREUR G1 to the CG, USAREUR/7A.
- (4) If the officer relieved is other than a lieutenant colonel or colonel, the relieved officer's commander will attempt to reassign the officer within the same organization. Where CS limitations (for example, one-of-a-kind authorized) prevents reassignment in the same organization, the relieved officer's commander will send a request for reassignment with a statement that a relief for cause has been executed under the provisions of this regulation to 1st PERSCOM (AEUPE-OPMD-OA), Unit 29058, APO AE 09081-9058. The Commander, 1st PERSCOM, will direct reassignment to an appropriate position on a fair-share basis according to ODP grade and CS requirements. Gaining commands will be informed that the officer was relieved.

## 32. RECOURSE AVAILABLE TO RELIEVED OFFICERS

- a. Officers who have been relieved may consult their servicing legal-assistance office for advice. The officer may request inspector general (IG) assistance when an officer believes the legal assistance obtained was unfair or unjust. The IG will make sure the officer is given due process and protected according to laws and regulations.
- b. On receipt of an adverse OER, an officer may request a commander's inquiry into alleged errors, injustices, or illegalities surrounding the report. The request for inquiry must be sent to HQDA not later than 120 days after the "Thru" date of the OER. The officer may also appeal the OER under the provisions of AR 623-105. This is the primary means of addressing errors and injustices after they become part of the officer's permanent record. The officer also may apply for relief through the Army Board for Correction of Military Records according to AR 15-185.
- c. Officials receiving appeals for reinstatement from relieved officers will contact 1st PERSCOM (AEUPE-OPMD), Unit 29058, APO AE 09081-9058, to request appropriate action on the officer's reassignment.

# APPENDIX A REFERENCES

# SECTION I PUBLICATIONS

Aviation Career Incentive Act of 1974

Uniform Code of Military Justice

Joint Federal Travel Regulations

DOD Directive 1334.2, Frocking of Commissioned Officers

AR 15-6, Procedures for Investigating Officers and Boards of Officers

AR 15-185, Army Board for Correction of Military Records

AR 25-400-2, The Army Records Information Management System (ARIMS)

AR 600-8-2, Suspension of Favorable Personnel Actions (Flags)

AR 600-8-10, Leaves and Passes

AR 600-8-29, Officer Promotions

AR 600-8-105, Military Orders

AR 600-20, Army Command Policy

AR 614-6, Permanent Change of Station Policy

AR 614-30, Overseas Service

AR 614-100, Officer Assignment Policies, Details, and Transfers

AR 621-108, Military Personnel Requirements for Civilian Education

AR 623-105, Officer Evaluation Reporting System

DA Pamphlet 600-3, Commissioned Officer Development and Career Management

DA Pamphlet 600-11, Warrant Officer Professional Development

DA Pamphlet 611-21, Military Occupational Classification and Structure

AE Regulation 600-8-11, Army in Europe Paired Communities

USAREUR Regulation 623-105, Processing Officer Evaluation Reports

## SECTION II FORMS

DA Form 2028, Recommended Changes to Publications and Blank Forms

DA Form 4187, Personnel Action

# APPENDIX B REQUISITIONING ORGANIZATIONS

The following organizations requisition officers from the 1st Personnel Command:

HQ USAREUR/7A staff offices

V Corps

21st Theater Support Command

United States Army Southern European Task Force

Seventh Army Training Command

266th Finance Command

1st Personnel Command

United States Army Contracting Command, Europe

6th Area Support Group

22d Area Support Group

26th Area Support Group

80th Area Support Group

98th Area Support Group

100th Area Support Group

104th Area Support Group

1st Infantry Division

1st Armored Division

3d Corps Support Command

214th Aviation Battalion

Extended Air Defense Task Force

# APPENDIX C INTRATHEATER TRANSFERS

#### C-1. GENERAL

The supporting documents required and the approving authority for each intratheater transfer are listed in table C-1.

# C-2. INFORMATION REQUIRED FOR AN INTRATHEATER TRANSFER

Each intratheater transfer request must include the following information:

- a. Proposed unit of assignment by name, unit identification code, Army post office, and city.
- b. Proposed duty position.
- c. Desired reporting date.
- d. Officer's current control specialty (CS) and the CS of the proposed duty position.
- e. The number of months requested for curtailment on the first tour, or the number of months requested for curtailment on the second tour, or both.
- f. A statement as to whether this is the first or a later intratheater transfer, or whether or not the officer has had a previous foreign-service-tour extension.
  - g. The date the officer departed the continental United States.
  - h. A statement as to whether or not family members are command-sponsored and where they currently reside.
  - i. A statement as to whether or not the officer's residence will change.
  - j. Number of family members, their relationship to the sponsor, and their ages.
  - k. A statement as to whether or not any family members are enrolled in the Exceptional Family Member Program.

## C-3. MEMORANDUM OF ACCEPTANCE

An acceptance from the gaining-unit-personnel officer should be included with the intratheater transfer request (fig C-1).

## C-4. COST ENTITLEMENT STATEMENT

Cost estimates are required for low-cost moves. A cost estimate is required from the officer's losing finance office and transportation office. An estimate from the transportation office is not required when there is no change in residence. Units may combine finance and transportation estimates into one memorandum. Figures C-2 and C-3 are examples.

## C-5. COMMAND-DIRECTED MOVE

Figure C-4 is an example of a request for a command-directed move. Requests for command-directed moves must be signed by an officer in the grade of colonel or above.

\*Table C-1

4187 or Automated Format	End of 1st COL in CofC	Approval of Per Off	Acceptance by Gaining	Finance			l I	
X			G1 (note 1)	Estimate	Transport Estimate	Command (app B)	1st PERSCOM	HRC
		X				X		
X		X	X				X	
X		X	X	X	X		X	
			X (note 2)				X	
X		X	X				X	
X	X	X	X				X	
X			X				X	
X	X (note 3)	X					X	
X	X	X						X
X	X (note 4)							X
	X X X X X	X X X X X X (note 3) X X X X (note 4)	X X X X X X X X X X X X X X X X X X X	X X X X X X X X X X X X X X X X X X X	X X X X X X X X X X X X X X X X X X X	X	X	X

**NOTES:** 1. May be waived by 1st PERSCOM.

- 2. If officer desires to go to a specific unit and overall Army in Europe strength supports it.3. If officer is conducting second FSTE that will make the total time on station more than 72 months.
- 4. Must be for operational necessity.

FSTE less than 6 months before DEROS

OFFICE SYMBOL Date

MEMORANDUM FOR MAJ John A. Doe, HQ USAREUR/7A (AEAGC-FMD), Unit 29351, APO AE 09014-9351

SUBJECT: Memorandum of Acceptance - MAJ John A. Doe, 000-00-0000

- 1. You have been accepted for assignment to the 1st Armored Division. You will be assigned to the 3d Battalion, 12th Infantry, UIC: WAAAAA, Baumholder, APO AE 09034.
- 2. Duty will be as follows:

DUTY TITLE	PARA/LIN	GRADE	CS	
Battalion S3	100/03	MAJ	11	

3. Requested reporting date is 25 February 2005.

FOR THE COMMANDER:

Signature Block of Personnel Officer

CF:

1st PERSCOM (AEUPE-OPMD-OA)

\*Figure C-1. Memorandum of Acceptance

OFFICE SYMBOL Date

MEMORANDUM FOR CPT Jane Jones, 000-00-0000, HHC, 51st Maintenance Battalion, 21st Theater Support Command, Unit 12346, APO AE 09000-2346

SUBJECT: Finance Cost Entitlement Estimate for Low-Cost Move

- 1. Reference Joint Federal Travel Regulation.
- 2. For a move from HHC, 51st Maintenance Battalion, Coleman Barracks, Mannheim, to HQ USAREUR/7A, Campbell Barracks, Heidelberg, the officer is entitled to mileage allowance (travel by privately owned vehicle), instead of travel, at the following rates:

a. 15 miles at 30 cents per mile: \$4.50

b. 1 day of travel per diem is: \$54.00

c. Total estimated travel entitlements: \$58.50

3. The POC is SFC U.S. Mony, DSN 123-4567.

FOR THE COMMANDER:

Finance Officer Signature Block

<sup>\*</sup>Figure C-2. Sample Finance-Cost-Entitlement Estimate

<sup>\*</sup>The glossary explains abbreviations used in this figure.

OFFICE SYMBOL Date

MEMORANDUM FOR CPT Joe Smith, 000-00-0000, HHC, 4th Battalion, 8th Infantry, Unit 74129, APO AE 09028-4129

SUBJECT: Total-Cost-Entitlement Estimate for Movement of Household Goods

- 1. The estimated cost to move household goods from Bad Kreuznach to Heidelberg:
  - a. Estimated weight of household goods: 490 lbs.
  - b. Estimated cost: \$360 or  $\in$ 360 (\$1.00 =  $\in$ 1.00).
- 2. The POC is Mrs. Sampson, DSN 765-1019/4213.

FOR THE COMMANDER:

# Signature Block

\*Figure C-3. Sample Transportation-Cost-Entitlement Estimate

OFFICE SYMBOL Date

MEMORANDUM FOR 1st Personnel Command (AEUPE-OPMD-OA), Unit 29058, APO AE 09081-9058

SUBJECT: Request for Involuntary Intratheater Transfer for MAJ Lewis Grunt, 000-00-0000

- 1. Request MAJ Lewis Grunt be involuntarily reassigned from HHC, 2d Brigade, Erlangen, Germany, to HHC, 1st Infantry Division, Würzburg, Germany, to assume duties as the Deputy G3, para/line 103 003.
- 2. This move is operationally necessary. No other officer in the 1st Infantry Division has the experience or knowledge to fill this critical major's slot. His current control specialty is 11A. Position is coded for a 57A; request control specialty change to 57A.
- 3. Request officer's DEROS of 3 November 2006 remain the same. MAJ Grunt's last full-cost, permanent-change-of-station move was July 2002. His residence will change if the proposed move is approved.
- 4. Request a report date of 27 June 2004.
- 5. The POC is MAJ Jefferson, DSN 987-2192/6534.

FOR THE COMMANDER:

Signature Block

\*Figure C-4. Sample Command-Directed-Move Request

#### **GLOSSARY**

# **SECTION I**

#### **ABBREVIATIONS**

1st PERSCOM 1st Personnel Command

7ATC Seventh Army Training Command

AE Army in Europe

AERS Army Educational Requirements System

APO Army post office
app appendix
AR Army regulation
ASG area support group
BSB base support battalion
CCC Captains Career Course

CCSS Centralized Command Selection System

CF copy furnished

CG, USAREUR/7A Commanding General, United States Army, Europe, and Seventh Army

CMOS control military occupational specialty

CofC chain of command

COL colonel

CONUS continental United States
COT consecutive overseas tour

CPT captain

CS control specialty
CSL command selection list
DA Department of the Army

DEROS date eligible for return from overseas

DSN Defense Switched Network

e-mail electronic mail
End endorsement
FHT free-home travel

FSTC foreign service tour curtailment
FSTE foreign service tour extension
G1 Office of the G1, HQ USAREUR/7A
G3 Office of the G3, HQ USAREUR/7A
HHC headquarters and headquarters company
HQDA Headquarters Department of the Army

HQ USAREUR/7A Headquarters United States Army, Europe, and Seventh Army

HRC United States Army Human Resources Command

ID identification IG inspector general

IPCOT in-place-consecutive-overseas tour JFTR Joint Federal Travel Regulations

lb pound

LCM low-cost move
LIN line-item number
MAC married Army couple

MAJ major

MDC movement designator code
MEL military education level
MOS military occupational specialty

MTOE modification table of organization and equipment

NCM no-cost move

OCONUS outside the continental United States

ODP officer distribution plan OER officer evaluation report

OPD officer professional development

OPMD Officer Personnel Management Directorate, Headquarters, 1st Personnel Command

OPMS Officer Personnel Management System

para paragraph

PCA permanent change of assignment PCS permanent change of station

Per Off personnel officer POC point of contact

PRC position requirement code PSD personnel service detachment

reg regulation
RFO request for orders
RPT reporting

S3 operations and training officer
SAMS Schools of Advanced Military Studies

SSC senior service college

TDA table of distribution and allowances

TDY temporary duty

TOE table of organization and equipment

U.S. United States

UCMJ Uniform Code of Military Justice

UIC unit identification code

UOPH unaccompanied officer personnel housing

USACCE United States Army Contracting Command, Europe

USAREUR United States Army, Europe

WO warrant officer XO executive officer

# SECTION II TERMS

### control military occupational specialty

The military occupational specialty in which warrant officers are allocated for use based on the needs of the command and individual qualifications.

## control specialty

The branch or functional area in which commissioned officers are allocated and accounted for based on the needs of Army commands.

# officer distribution plan (ODP)

The principal document the Army uses to project the availability of officers by grade and career field. The ODP is based on estimated future gains and losses. When projected requirements do not match projected availability, the ODP is used to distribute shortages or overages among commands against approved authorizations. In the European theater, the ODP documents priorities and the plan for requisitioning and allocating officers. The ODP validates requisitions submitted by organizations in the Army in Europe.

## requisitioning organizations

Commands and agencies responsible for submitting requisitions for officer personnel directly to the 1st Personnel Command.